

Form **990**
(Rev. January 2020)
Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

2019

Open to Public Inspection

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

A For the **2019** calendar year, or tax year beginning and ending

| | | | |
|--|--|------------|---|
| B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending | C Name of organization TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS, INC. | | D Employer identification number 92-0152268 |
| | Doing business as | | E Telephone number 800-959-8277 |
| | Number and street (or P.O. box if mail is not delivered to street address) | Room/suite | G Gross receipts \$ 16,784,347. |
| | 3033 WILSON BOULEVARD 300 | | H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions) |
| | City or town, state or province, country, and ZIP or foreign postal code ARLINGTON, VA 22201 | | H(c) Group exemption number |

F Name and address of principal officer: **BONNIE CARROLL**
SAME AS C ABOVE

I Tax-exempt status: 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or 527

J Website: **WWW.TAPS.ORG**

K Form of organization: Corporation Trust Association Other

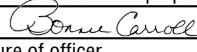
L Year of formation: **1994** **M** State of legal domicile: **AK**

Part I Summary

| | | | | |
|-----------------------------|---|--|--|-----------------------------|
| Activities & Governance | 1 | Briefly describe the organization's mission or most significant activities: OFFERING 24/7 TRAGEDY ASSISTANCE TO ANYONE WHO HAS SUFFERED THE LOSS OF A MILITARY LOVED ONE. | | |
| | 2 | Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets. | | |
| | 3 | Number of voting members of the governing body (Part VI, line 1a) | 3 | 14 |
| | 4 | Number of independent voting members of the governing body (Part VI, line 1b) | 4 | 13 |
| | 5 | Total number of individuals employed in calendar year 2019 (Part V, line 2a) | 5 | 123 |
| | 6 | Total number of volunteers (estimate if necessary) | 6 | 7575 |
| | 7a | Total unrelated business revenue from Part VIII, column (C), line 12 | 7a | 0. |
| | 7b | Net unrelated business taxable income from Form 990-T, line 39 | 7b | 0. |
| Revenue | 8 | Contributions and grants (Part VIII, line 1h) | Prior Year 17,873,495. | Current Year 16,055,752. |
| | 9 | Program service revenue (Part VIII, line 2g) | 208,380. | 149,285. |
| | 10 | Investment income (Part VIII, column (A), lines 3, 4, and 7d) | 8,862. | 5,850. |
| | 11 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | -235,747. | -252,150. |
| | 12 | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | 17,854,990. | 15,958,737. |
| | Expenses | 13 | Grants and similar amounts paid (Part IX, column (A), lines 1-3) | 602,994. |
| 14 | | Benefits paid to or for members (Part IX, column (A), line 4) | 0. | 0. |
| 15 | | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | 6,057,206. | 6,108,674. |
| 16a | | Professional fundraising fees (Part IX, column (A), line 11e) | 198,579. | 164,750. |
| | | b Total fundraising expenses (Part IX, column (D), line 25) | 1,254,466. | |
| 17 | | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | 10,622,665. | 10,473,306. |
| 18 | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | 17,481,444. | 17,395,729. | |
| 19 | Revenue less expenses. Subtract line 18 from line 12 | 373,546. | -1,436,992. | |
| Net Assets or Fund Balances | 20 | Total assets (Part X, line 16) | Beginning of Current Year 8,167,779. | End of Year 7,998,295. |
| | 21 | Total liabilities (Part X, line 26) | 1,967,205. | 3,422,626. |
| | 22 | Net assets or fund balances. Subtract line 21 from line 20 | 6,200,574. | 4,575,669. |

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

| | | | | |
|------------------------|--|--|-------------------------|---|
| Sign Here |  Signature of officer | | 11/13/20 Date | |
| | BONNIE CARROLL, PRESIDENT Type or print name and title | | | |
| Paid Preparer Use Only | Print/Type preparer's name AMY FOX | Preparer's signature AMY FOX | Date 11/13/20 | Check <input type="checkbox"/> if self-employed PTIN P00847276 |
| | Firm's name CLIFTONLARSONALLEN LLP Firm's address 901 NORTH GLEBE ROAD, SUITE 200 ARLINGTON, VA 22203 | | | Firm's EIN 41-0746749 Phone no. (571) 227-9500 |

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS, INC.

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: THE TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS (TAPS) IS THE NATIONAL ORGANIZATION PROVIDING COMFORT, CARE, AND RESOURCES TO ALL THOSE GRIEVING THE DEATH OF A MILITARY LOVED ONE.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 9,227,262. including grants of \$ 648,999.) (Revenue \$ 384,146.) TAPS SURVIVOR PROGRAMS: REGIONALS, RETREATS, CAMP OUTS, EXPEDITIONS, AND INNER WARRIOR. KEY ELEMENTS OF TAPS PEER BASED EMOTIONAL SUPPORT ARE THE MILITARY SURVIVOR SEMINARS, RETREATS, FAMILY CAMPS AND EXPEDITIONS HELD AT LOCATIONS ACROSS THE COUNTRY. SURVIVORS GAIN COPING SKILLS THAT ENABLE THEM TO LIVE A FULL LIFE IN THEIR "NEW NORMAL." THESE EVENTS GIVE THE FAMILIES OF AMERICA'S FALLEN HEROES A FULLY-FUNDED EXPERIENCE, INCLUDING LODGING, MEALS, MATERIALS, PROGRAMMING, SPECIAL ACTIVITIES, AND GROUND TRANSPORTATION.

THE MOST HEALING ASPECTS OF THESE PROGRAMS ARE THE PHYSICAL ELEMENTS,

4b (Code:) (Expenses \$ 3,595,776. including grants of \$) (Revenue \$) PEER BASED EMOTIONAL SUPPORT AND SURVIVOR CARE: TAPS STANDS SHOULDER TO SHOULDER WITH LEADERS IN THE MILITARY COMMUNITY FOR EVERY BRANCH OF SERVICE TO ENSURE ALL THOSE GRIEVING THE DEATH OF A MILITARY LOVED ONE ARE CONNECTED WITH SUPPORT. THROUGH THESE VALUABLE PARTNERSHIPS, ALL MILITARY SURVIVORS ARE IMMEDIATELY CONNECTED WITH ACCESS TO RESOURCES. FOLLOWING A SERVICE MEMBER'S DEATH, IMMEDIATE OUTREACH AND PERSONALIZED CONNECTIONS TO RESOURCES ARE MADE BY THE TAPS SURVIVOR CARE TEAM (SCT).

MADE UP OF MILITARY SURVIVORS WITH RELEVANT ACADEMIC AND PROFESSIONAL

4c (Code:) (Expenses \$ 2,503,828. including grants of \$) (Revenue \$) TAPS NATIONAL SURVIVOR SEMINARS: TAPS HOSTS TWO NATIONAL EVENTS ANNUALLY: THE NATIONAL MILITARY SURVIVOR SEMINAR AND GOOD GRIEF CAMP AND THE NATIONAL MILITARY SUICIDE SURVIVOR SEMINAR AND GOOD GRIEF CAMP. TAKING PLACE OVER MULTIPLE DAYS, THESE TWO EVENTS BRING SURVIVORS TOGETHER WITH LEADING AUTHORITIES ON GRIEF AND TRAUMA WHERE THEY CAN LEARN COPING SKILLS, HEALTHY GRIEVING TECHNIQUES AND ALSO INTERACT WITH OTHER SURVIVORS IN A CALMING, SUPPORTIVE ENVIRONMENT. EVENTS PROVIDE THE OPPORTUNITY FOR SURVIVORS TO HONOR THE LIVES AND SERVICE OF THEIR LOVED ONES, ESTABLISH A VITAL LONG TERM SUPPORT NETWORK AND LAY THE FOUNDATIONS FOR HEALTHY GRIEVING AND RESILIENCE FOR MOVING FORWARD.

4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 15,326,866.

**TRAGEDY ASSISTANCE PROGRAM FOR
SURVIVORS, INC.**

Part IV Checklist of Required Schedules

| | Yes | No |
|---|----------|----------|
| 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i> | X | |
| 2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? | X | |
| 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i> | | X |
| 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> | | X |
| 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i> | | X |
| 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i> | | X |
| 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> | | X |
| 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> | | X |
| 9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> | | X |
| 10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> | | X |
| 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. | | |
| a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i> | X | |
| b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> | | X |
| c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> | | X |
| d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> | | X |
| e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> | X | |
| f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> | X | |
| 12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i> | X | |
| b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i> | | X |
| 13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> | | X |
| 14a Did the organization maintain an office, employees, or agents outside of the United States? | X | |
| b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> | X | |
| 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> | | X |
| 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i> | | X |
| 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> | X | |
| 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> | X | |
| 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i> | | X |
| 20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> | | X |
| b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | | |
| 21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> | | X |

**TRAGEDY ASSISTANCE PROGRAM FOR
SURVIVORS, INC.**

Part IV Checklist of Required Schedules *(continued)*

| | Yes | No |
|---|-------------|----|
| 22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> | 22 X | |
| 23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> | 23 | X |
| 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> | 24a | X |
| b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | |
| c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | |
| d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | |
| 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> | 25a | X |
| b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> | 25b | X |
| 26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> | 26 | X |
| 27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> | 27 | X |
| 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions): | | |
| a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i> | 28a | X |
| b A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> | 28b | X |
| c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i> | 28c | X |
| 29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> | 29 X | |
| 30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> | 30 | X |
| 31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> | 31 | X |
| 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> | 32 | X |
| 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> | 33 | X |
| 34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> | 34 | X |
| 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | X |
| b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> | 35b | |
| 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> | 36 | X |
| 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> | 37 | X |
| 38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O | 38 X | |

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

| | Yes | No |
|---|-----------|----|
| 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | 1a | 87 |
| b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | 1b | 0 |
| c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? | 1c | |

TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS, INC.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

| | | Yes | No |
|--|--|-----|----|
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return | | |
| | 2a 123 | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | X | |
| Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | | X |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | | X |
| b | If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | | X |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | | X |
| c | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? | | X |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | | |
| 7 Organizations that may receive deductible contributions under section 170(c). | | | |
| a | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | X | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | X | |
| c | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? | | X |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | |
| | 7d | | |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | | X |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | | X |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | | |
| 8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? | | | |
| | | | |
| 9 Sponsoring organizations maintaining donor advised funds. | | | |
| a | Did the sponsoring organization make any taxable distributions under section 4966? | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | | |
| 10 Section 501(c)(7) organizations. Enter: | | | |
| a | Initiation fees and capital contributions included on Part VIII, line 12 | | |
| | 10a | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | | |
| | 10b | | |
| 11 Section 501(c)(12) organizations. Enter: | | | |
| a | Gross income from members or shareholders | | |
| | 11a | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) | | |
| | 11b | | |
| 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | | | |
| | | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | |
| | 12b | | |
| 13 Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| a | Is the organization licensed to issue qualified health plans in more than one state? | | |
| | 13a | | |
| Note: See the instructions for additional information the organization must report on Schedule O. | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans | | |
| | 13b | | |
| c | Enter the amount of reserves on hand | | |
| | 13c | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | | X |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O | | |
| | 14b | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? | | X |
| If "Yes," see instructions and file Form 4720, Schedule N. | | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | | X |
| If "Yes," complete Form 4720, Schedule O. | | | |

**TRAGEDY ASSISTANCE PROGRAM FOR
SURVIVORS, INC.**

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

| | | Yes | No |
|-----------|--|-----------|-------------------------------------|
| 1a | Enter the number of voting members of the governing body at the end of the tax year 1a 14 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. | | |
| b | Enter the number of voting members included on line 1a, above, who are independent 1b 13 | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? | 2 | <input checked="" type="checkbox"/> |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? | 3 | <input checked="" type="checkbox"/> |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | <input checked="" type="checkbox"/> |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | <input checked="" type="checkbox"/> |
| 6 | Did the organization have members or stockholders? | 6 | <input checked="" type="checkbox"/> |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? | 7a | <input checked="" type="checkbox"/> |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? | 7b | <input checked="" type="checkbox"/> |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | |
| a | The governing body? | 8a | <input checked="" type="checkbox"/> |
| b | Each committee with authority to act on behalf of the governing body? | 8b | <input checked="" type="checkbox"/> |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O | 9 | <input checked="" type="checkbox"/> |

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

| | | Yes | No |
|------------|--|------------|-------------------------------------|
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | <input checked="" type="checkbox"/> |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | <input checked="" type="checkbox"/> |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | <input checked="" type="checkbox"/> |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | <input checked="" type="checkbox"/> |
| c | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done | 12c | <input checked="" type="checkbox"/> |
| 13 | Did the organization have a written whistleblower policy? | 13 | <input checked="" type="checkbox"/> |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | <input checked="" type="checkbox"/> |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | |
| a | The organization's CEO, Executive Director, or top management official | 15a | <input checked="" type="checkbox"/> |
| b | Other officers or key employees of the organization | 15b | <input checked="" type="checkbox"/> |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 16a | <input checked="" type="checkbox"/> |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | 16b | |

Section C. Disclosure

- 17** List the states with which a copy of this Form 990 is required to be filed **▶ AK, AL, AR, AZ, CA, CO, CT, DC, DE, FL, GA, HI**
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records ▶
BILL SATHER - 800-959-8277
3033 WILSON BOULEVARD, SUITE 300, ARLINGTON, VA 22201

TRAGEDY ASSISTANCE PROGRAM FOR
SURVIVORS, INC.

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A) Name and title | (B) Average hours per week (list any hours for related organizations below line) | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|--|---|--|-----------------------|---------|--------------|------------------------------|----------|--|---|---|
| | | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| (1) BONNIE CARROLL PRESIDENT | 70.00 | X | | X | | | 149,500. | 0. | 0. | |
| (2) WILLIAM SATHER DIRECTOR OF FINANCE | 50.00 | | | X | | | 96,183. | 0. | 7,749. | |
| (3) KIM RUOCCO VP, SUICIDE POSTVENTION AND PREVENTI | 50.00 | | | | X | | 130,000. | 0. | 0. | |
| (4) RITA BARRY-CORKE VP, COMMUNICATIONS & MEDIA | 50.00 | | | | X | | 118,269. | 0. | 7,749. | |
| (5) DIANA HOSFORD VP, SPORTS AND ENTERTAINME | 50.00 | | | | X | | 113,461. | 0. | 7,749. | |
| (6) JOHN B. WOOD BOARD CHAIRMAN | 2.00 | X | | X | | | 0. | 0. | 0. | |
| (7) SCOTT RUTTER TREASURER | 2.00 | X | | X | | | 0. | 0. | 0. | |
| (8) DEBORAH MULLEN SECRETARY | 1.00 | X | | X | | | 0. | 0. | 0. | |
| (9) BRANDON CARTER DIRECTOR | 1.00 | X | | | | | 0. | 0. | 0. | |
| (10) STEPHEN CANNON DIRECTOR | 1.00 | X | | | | | 0. | 0. | 0. | |
| (11) MILES CORTEZ DIRECTOR | 1.00 | X | | | | | 0. | 0. | 0. | |
| (12) GENERAL MARTIN DEMPSEY DIRECTOR | 1.00 | X | | | | | 0. | 0. | 0. | |
| (13) JOE ANDERSON DIRECTOR | 1.00 | X | | | | | 0. | 0. | 0. | |
| (14) M.L. HEFTI DIRECTOR | 1.00 | X | | | | | 0. | 0. | 0. | |
| (15) BRADLEY JACOBS DIRECTOR | 1.00 | X | | | | | 0. | 0. | 0. | |
| (16) GEORGE KRIVO DIRECTOR | 1.00 | X | | | | | 0. | 0. | 0. | |
| (17) EDWARD MCNALLY DIRECTOR | 1.00 | X | | | | | 0. | 0. | 0. | |

**TRAGEDY ASSISTANCE PROGRAM FOR
SURVIVORS, INC.**

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A) Name and title | (B) Average hours per week (list any hours for related organizations below line) | (C) Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|--|---|---|-----------------------|---------|--------------|------------------------------|----------|--|---|---|
| | | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | |
| (18) LEWIS VON THAER DIRECTOR | 1.00 | X | | | | | 0. | 0. | 0. | |
| (19) KEN ASBURY DIRECTOR | 1.00 | X | | | | | 0. | 0. | 0. | |
| (20) MARK GRIER DIRECTOR | 1.00 | X | | | | | 0. | 0. | 0. | |
| (21) CARL LIEBERT DIRECTOR | 1.00 | X | | | | | 0. | 0. | 0. | |
| 1b Subtotal | | | | | | | 607,413. | 0. | 23,247. | |
| c Total from continuation sheets to Part VII, Section A | | | | | | | 0. | 0. | 0. | |
| d Total (add lines 1b and 1c) | | | | | | | 607,413. | 0. | 23,247. | |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **4**

| | Yes | No |
|--|-----|----|
| 3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> | | X |
| 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> | | X |
| 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> | | X |

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|--|--------------------------------|---------------------|
| THE MANESS GROUP 1536 BROOKHAVEN DRIVE, MCLEAN, VA 22101 | FUNDRAISING | 335,251. |
| DOUGLAS KEEFE, 103 DOUGLAS COURT, SUITE 6, STERLING, VA 20166 | T-SHIRT VENDOR | 169,326. |
| SIMPLEX DESIGN 17853 W PERSHING STREET, SURPRISE, AZ 85388 | GRAPHIC DESIGN/PRINTING | 154,814. |
| NANCY KAPLAN 9208 PAVONIA COURT, POTOMAC, MD 20854 | HUMAN RESOURCES | 127,127. |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **4**

TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS, INC.

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Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

| | | | (A) | (B) | (C) | (D) | |
|--|---|--|----------------|------------------------------------|----------------------------|--|--|
| | | | Total revenue | Related or exempt function revenue | Unrelated business revenue | Revenue excluded from tax under sections 512 - 514 | |
| Contributions, Gifts, Grants and Other Similar Amounts | 1 a | Federated campaigns | 21,381. | | | | |
| | b | Membership dues | | | | | |
| | c | Fundraising events | 1,399,677. | | | | |
| | d | Related organizations | | | | | |
| | e | Government grants (contributions) | | | | | |
| | f | All other contributions, gifts, grants, and similar amounts not included above | 14,634,694. | | | | |
| | g | Noncash contributions included in lines 1a-1f | \$ 843,697. | | | | |
| | h | Total. Add lines 1a-1f | | 16,055,752. | | | |
| Program Service Revenue | 2 a | SEMINAR REGISTRATIONS | 624100 | 149,285. | 149,285. | | |
| | b | | | | | | |
| | c | | | | | | |
| | d | | | | | | |
| | e | | | | | | |
| | f | All other program service revenue | | | | | |
| | g | Total. Add lines 2a-2f | | 149,285. | | | |
| Other Revenue | 3 | Investment income (including dividends, interest, and other similar amounts) | | 5,756. | | 5,756. | |
| | 4 | Income from investment of tax-exempt bond proceeds | | | | | |
| | 5 | Royalties | | 237. | | 237. | |
| | 6 a | Gross rents | (i) Real | | | | |
| | | | (ii) Personal | | | | |
| | | | | | | | |
| | 6 b | Less: rental expenses | | | | | |
| | 6 c | Rental income or (loss) | | | | | |
| | d | Net rental income or (loss) | | | | | |
| | 7 a | Gross amount from sales of assets other than inventory | (i) Securities | 94. | | | |
| | | | (ii) Other | | | | |
| | | | | | | | |
| | 7 b | Less: cost or other basis and sales expenses | 0. | | | | |
| 7 c | Gain or (loss) | 94. | | | | | |
| d | Net gain or (loss) | | 94. | | 94. | | |
| 8 a | Gross income from fundraising events (not including \$ 1,399,677. of contributions reported on line 1c). See Part IV, line 18 | | 211,625. | | | | |
| | | | 718,472. | | | | |
| | | | | | | | |
| b | Less: direct expenses | | | | | | |
| c | Net income or (loss) from fundraising events | | -506,847. | | -506,847. | | |
| 9 a | Gross income from gaming activities. See Part IV, line 19 | | | | | | |
| | | | | | | | |
| | | | | | | | |
| b | Less: direct expenses | | | | | | |
| c | Net income or (loss) from gaming activities | | | | | | |
| 10 a | Gross sales of inventory, less returns and allowances | | 341,999. | | | | |
| | | | 107,138. | | | | |
| | | | | | | | |
| b | Less: cost of goods sold | | | | | | |
| c | Net income or (loss) from sales of inventory | | 234,861. | 234,861. | | | |
| Miscellaneous Revenue | 11 a | OTHER ADMINISTRATION INCOME | 900099 | 19,599. | | 19,599. | |
| | b | | | | | | |
| | c | | | | | | |
| | d | All other revenue | 900099 | | | | |
| | e | Total. Add lines 11a-11d | | 19,599. | | | |
| 12 | Total revenue. See instructions | | 15,958,737. | 384,146. | 0. | -481,161. | |

**TRAGEDY ASSISTANCE PROGRAM FOR
SURVIVORS, INC.**

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Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX **X**

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|---|-----------------------|---------------------------------|--|-----------------------------|
| 1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ... | | | | |
| 2 Grants and other assistance to domestic individuals. See Part IV, line 22 | 648,999. | 648,999. | | |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 | | | | |
| 4 Benefits paid to or for members | | | | |
| 5 Compensation of current officers, directors, trustees, and key employees | 253,432. | 216,057. | 14,950. | 22,425. |
| 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | | | | |
| 7 Other salaries and wages | 5,258,325. | 4,971,825. | 127,165. | 159,335. |
| 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | 290,566. | 244,540. | 35,108. | 10,918. |
| 9 Other employee benefits | 306,351. | 298,839. | 1,447. | 6,065. |
| 10 Payroll taxes | | | | |
| 11 Fees for services (nonemployees): | | | | |
| a Management | | | | |
| b Legal | 801. | | 801. | |
| c Accounting | 53,560. | | 53,560. | |
| d Lobbying | | | | |
| e Professional fundraising services. See Part IV, line 17 | 164,750. | | | 164,750. |
| f Investment management fees | 356. | | 356. | |
| g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch. O.) | 2,560,057. | 1,897,185. | 227,715. | 435,157. |
| 12 Advertising and promotion | 4,425. | 3,440. | 35. | 950. |
| 13 Office expenses | 415,003. | 257,113. | 92,465. | 65,425. |
| 14 Information technology | 67,866. | 49,954. | 17,912. | |
| 15 Royalties | | | | |
| 16 Occupancy | 930,577. | 711,738. | 143,457. | 75,382. |
| 17 Travel | 4,290,496. | 4,192,744. | 4,784. | 92,968. |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials ... | | | | |
| 19 Conferences, conventions, and meetings | 1,433,732. | 1,273,868. | 4,861. | 155,003. |
| 20 Interest | | | | |
| 21 Payments to affiliates | | | | |
| 22 Depreciation, depletion, and amortization | 199,827. | 149,870. | 29,974. | 19,983. |
| 23 Insurance | 35,668. | | 35,668. | |
| 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) | | | | |
| a PRINTING/DESIGN/PRODUCT | 283,464. | 259,310. | 13,263. | 10,891. |
| b DUES & SUBSCRIPTIONS | 99,844. | 87,195. | 4,633. | 8,016. |
| c OTHER EXPENSES | 97,630. | 64,189. | 6,243. | 27,198. |
| d _____ | | | | |
| e All other expenses _____ | | | | |
| 25 Total functional expenses. Add lines 1 through 24e | 17,395,729. | 15,326,866. | 814,397. | 1,254,466. |
| 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. | | | | |

Check here if following SOP 98-2 (ASC 958-720)

TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS, INC.

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Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

| | | (A) Beginning of year | | (B) End of year | |
|-----------------------------|---|---|----------------|--------------------|-------------|
| Assets | 1 | Cash - non-interest-bearing | 1,013,206. | 1 | 433,374. |
| | 2 | Savings and temporary cash investments | 3,046,463. | 2 | 1,594,623. |
| | 3 | Pledges and grants receivable, net | 3,435,988. | 3 | 4,160,568. |
| | 4 | Accounts receivable, net | 29,986. | 4 | 29,986. |
| | 5 | Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons | | 5 | |
| | 6 | Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) | | 6 | |
| | 7 | Notes and loans receivable, net | | 7 | |
| | 8 | Inventories for sale or use | | 8 | |
| | 9 | Prepaid expenses and deferred charges | 162,693. | 9 | 183,748. |
| | 10a | Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D | 10a 1,890,281. | | |
| | b | Less: accumulated depreciation | 10b 502,874. | 10c | 1,387,407. |
| | 11 | Investments - publicly traded securities | 76,820. | 11 | 108,919. |
| | 12 | Investments - other securities. See Part IV, line 11 | | 12 | |
| | 13 | Investments - program-related. See Part IV, line 11 | | 13 | |
| | 14 | Intangible assets | | 14 | |
| | 15 | Other assets. See Part IV, line 11 | 99,670. | 15 | 99,670. |
| 16 | Total assets. Add lines 1 through 15 (must equal line 33) | 8,167,779. | 16 | 7,998,295. | |
| Liabilities | 17 | Accounts payable and accrued expenses | 656,747. | 17 | 719,671. |
| | 18 | Grants payable | | 18 | |
| | 19 | Deferred revenue | 45,325. | 19 | 57,400. |
| | 20 | Tax-exempt bond liabilities | | 20 | |
| | 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | | 21 | |
| | 22 | Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons | | 22 | |
| | 23 | Secured mortgages and notes payable to unrelated third parties | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelated third parties | | 24 | |
| | 25 | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D | 1,265,133. | 25 | 2,645,555. |
| | 26 | Total liabilities. Add lines 17 through 25 | 1,967,205. | 26 | 3,422,626. |
| Net Assets or Fund Balances | Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> | | | | |
| | and complete lines 27, 28, 32, and 33. | | | | |
| | 27 | Net assets without donor restrictions | -1,664,063. | 27 | -5,765,497. |
| | 28 | Net assets with donor restrictions | 7,864,637. | 28 | 10,341,166. |
| | Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> | | | | |
| | and complete lines 29 through 33. | | | | |
| | 29 | Capital stock or trust principal, or current funds | | 29 | |
| | 30 | Paid-in or capital surplus, or land, building, or equipment fund | | 30 | |
| 31 | Retained earnings, endowment, accumulated income, or other funds | | 31 | | |
| 32 | Total net assets or fund balances | 6,200,574. | 32 | 4,575,669. | |
| 33 | Total liabilities and net assets/fund balances | 8,167,779. | 33 | 7,998,295. | |

Form 990 (2019)

**TRAGEDY ASSISTANCE PROGRAM FOR
SURVIVORS, INC.**

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

| | | | |
|-----------|--|-----------|-------------|
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 15,958,737. |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 17,395,729. |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | -1,436,992. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 6,200,574. |
| 5 | Net unrealized gains (losses) on investments | 5 | 57,733. |
| 6 | Donated services and use of facilities | 6 | |
| 7 | Investment expenses | 7 | |
| 8 | Prior period adjustments | 8 | -245,646. |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | 0. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) | 10 | 4,575,669. |

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

| | | Yes | No |
|-----------|---|-----|----|
| 1 | Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis | | X |
| b | Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis | X | |
| c | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O. | X | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____ | | X |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits _____ | | |

TRAGEDY ASSISTANCE PROGRAM FOR

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

| Calendar year (or fiscal year beginning in) ▶ | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
|--|-------------|-------------|-------------|-------------|-------------|-------------|
| 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | 1,059,271.2 | 1,188,500.5 | 1,305,219.8 | 1,787,349.5 | 1,605,575.2 | 6,945,916.2 |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 4 Total. Add lines 1 through 3 | 1,059,271.2 | 1,188,500.5 | 1,305,219.8 | 1,787,349.5 | 1,605,575.2 | 6,945,916.2 |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) | | | | | | 181,673.09 |
| 6 Public support. Subtract line 5 from line 4. | | | | | | 5,129,185.3 |

Section B. Total Support

| Calendar year (or fiscal year beginning in) ▶ | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
|--|-------------|-------------|-------------|-------------|-------------|--------------------------|
| 7 Amounts from line 4 | 1,059,271.2 | 1,188,500.5 | 1,305,219.8 | 1,787,349.5 | 1,605,575.2 | 6,945,916.2 |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | 24,551. | 24,785. | 19,536. | 7,731. | 5,993. | 82,596. |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on | | | | | | |
| 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | 5,357. | 1,750. | 72,251. | 36,438. | 19,599. | 135,395. |
| 11 Total support. Add lines 7 through 10 | | | | | | 6,967,715.3 |
| 12 Gross receipts from related activities, etc. (see instructions) | | | | | 12 | 1,586,341. |
| 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here | | | | | | <input type="checkbox"/> |

Section C. Computation of Public Support Percentage

| | | |
|---|-----------|-------------------------------------|
| 14 Public support percentage for 2019 (line 6, column (f) divided by line 11, column (f)) | 14 | 73.61 % |
| 15 Public support percentage from 2018 Schedule A, Part II, line 14 | 15 | 77.45 % |
| 16a 33 1/3% support test - 2019. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization | | <input checked="" type="checkbox"/> |
| b 33 1/3% support test - 2018. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization | | <input type="checkbox"/> |
| 17a 10% -facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization | | <input type="checkbox"/> |
| b 10% -facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization | | <input type="checkbox"/> |
| 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions | | <input type="checkbox"/> |

TRAGEDY ASSISTANCE PROGRAM FOR

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

| Calendar year (or fiscal year beginning in) ► | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
|---|----------|----------|----------|----------|----------|-----------|
| 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | | | | | | |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513 | | | | | | |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 6 Total. Add lines 1 through 5 | | | | | | |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| c Add lines 7a and 7b | | | | | | |
| 8 Public support. (Subtract line 7c from line 6.) | | | | | | |

Section B. Total Support

| Calendar year (or fiscal year beginning in) ► | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
|--|----------|----------|----------|----------|----------|-----------|
| 9 Amounts from line 6 | | | | | | |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | | | | | |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| c Add lines 10a and 10b | | | | | | |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| 13 Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

| | | |
|---|-----------|---|
| 15 Public support percentage for 2019 (line 8, column (f), divided by line 13, column (f)) | 15 | % |
| 16 Public support percentage from 2018 Schedule A, Part III, line 15 | 16 | % |

Section D. Computation of Investment Income Percentage

| | | |
|--|-----------|---|
| 17 Investment income percentage for 2019 (line 10c, column (f), divided by line 13, column (f)) | 17 | % |
| 18 Investment income percentage from 2018 Schedule A, Part III, line 17 | 18 | % |

19a 33 1/3% support tests - 2019. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2018. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

| | Yes | No |
|--|-----|----|
| 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i> | | |
| 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i> | | |
| 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i> | | |
| b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i> | | |
| c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i> | | |
| 4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i> | | |
| b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i> | | |
| c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i> | | |
| 5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i> | | |
| b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? | | |
| c Substitutions only. Was the substitution the result of an event beyond the organization's control? | | |
| 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i> | | |
| 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i> | | |
| 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i> | | |
| 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i> | | |
| b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i> | | |
| c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i> | | |
| 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer 10b below.</i> | | |
| b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i> | | |

Part IV Supporting Organizations (continued)

Table with 3 columns: Question, Yes, No. Row 11: Has the organization accepted a gift or contribution from any of the following persons? a A person who directly or indirectly controls... b A family member... c A 35% controlled entity...

Section B. Type I Supporting Organizations

Table with 3 columns: Question, Yes, No. Row 1: Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority... Row 2: Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated...

Section C. Type II Supporting Organizations

Table with 3 columns: Question, Yes, No. Row 1: Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)?

Section D. All Type III Supporting Organizations

Table with 3 columns: Question, Yes, No. Row 1: Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year... Row 2: Were any of the organization's officers, directors, or trustees either (i) appointed or elected... Row 3: By reason of the relationship described in (2), did the organization's supported organizations have a significant voice...

Section E. Type III Functionally Integrated Supporting Organizations

Table with 3 columns: Question, Yes, No. Row 1: Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). a The organization satisfied the Activities Test... b The organization is the parent of each of its supported organizations... c The organization supported a governmental entity... Row 2: Activities Test. Answer (a) and (b) below. a Did substantially all of the organization's activities during the tax year directly further the exempt purposes... b Did the activities described in (a) constitute activities that, but for the organization's involvement... Row 3: Parent of Supported Organizations. Answer (a) and (b) below. a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees... b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations?

TRAGEDY ASSISTANCE PROGRAM FOR

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

| Section A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
|---------------------------------|--|----------------|-----------------------------|
| 1 | Net short-term capital gain | 1 | |
| 2 | Recoveries of prior-year distributions | 2 | |
| 3 | Other gross income (see instructions) | 3 | |
| 4 | Add lines 1 through 3. | 4 | |
| 5 | Depreciation and depletion | 5 | |
| 6 | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | |
| 7 | Other expenses (see instructions) | 7 | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | |

| Section B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
|----------------------------------|---|----------------|-----------------------------|
| 1 | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | | |
| a | Average monthly value of securities | 1a | |
| b | Average monthly cash balances | 1b | |
| c | Fair market value of other non-exempt-use assets | 1c | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | |
| e | Discount claimed for blockage or other factors (explain in detail in Part VI): | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | |
| 3 | Subtract line 2 from line 1d. | 3 | |
| 4 | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions). | 4 | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | |
| 6 | Multiply line 5 by .035. | 6 | |
| 7 | Recoveries of prior-year distributions | 7 | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | |

| Section C - Distributable Amount | | (A) Prior Year | Current Year |
|----------------------------------|---|----------------|--------------|
| 1 | Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | |
| 2 | Enter 85% of line 1. | 2 | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | |
| 4 | Enter greater of line 2 or line 3. | 4 | |
| 5 | Income tax imposed in prior year | 5 | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions). | 6 | |
| 7 | <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions). | | |

TRAGEDY ASSISTANCE PROGRAM FOR

Schedule A (Form 990 or 990-EZ) 2019

SURVIVORS, INC.

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Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

| Section D - Distributions | Current Year |
|---|--------------|
| 1 Amounts paid to supported organizations to accomplish exempt purposes | |
| 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity | |
| 3 Administrative expenses paid to accomplish exempt purposes of supported organizations | |
| 4 Amounts paid to acquire exempt-use assets | |
| 5 Qualified set-aside amounts (prior IRS approval required) | |
| 6 Other distributions (describe in Part VI). See instructions. | |
| 7 Total annual distributions. Add lines 1 through 6. | |
| 8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. | |
| 9 Distributable amount for 2019 from Section C, line 6 | |
| 10 Line 8 amount divided by line 9 amount | |

| Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2019 | (iii) Distributable Amount for 2019 |
|--|-----------------------------|--|---|
| 1 Distributable amount for 2019 from Section C, line 6 | | | |
| 2 Underdistributions, if any, for years prior to 2019 (reasonable cause required- explain in Part VI). See instructions. | | | |
| 3 Excess distributions carryover, if any, to 2019 | | | |
| a From 2014 | | | |
| b From 2015 | | | |
| c From 2016 | | | |
| d From 2017 | | | |
| e From 2018 | | | |
| f Total of lines 3a through e | | | |
| g Applied to underdistributions of prior years | | | |
| h Applied to 2019 distributable amount | | | |
| i Carryover from 2014 not applied (see instructions) | | | |
| j Remainder. Subtract lines 3g, 3h, and 3i from 3f. | | | |
| 4 Distributions for 2019 from Section D, line 7: \$ | | | |
| a Applied to underdistributions of prior years | | | |
| b Applied to 2019 distributable amount | | | |
| c Remainder. Subtract lines 4a and 4b from 4. | | | |
| 5 Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI . See instructions. | | | |
| 6 Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI . See instructions. | | | |
| 7 Excess distributions carryover to 2020. Add lines 3j and 4c. | | | |
| 8 Breakdown of line 7: | | | |
| a Excess from 2015 | | | |
| b Excess from 2016 | | | |
| c Excess from 2017 | | | |
| d Excess from 2018 | | | |
| e Excess from 2019 | | | |

Schedule A (Form 990 or 990-EZ) 2019

TRAGEDY ASSISTANCE PROGRAM FOR

Schedule A (Form 990 or 990-EZ) 2019 SURVIVORS, INC.

92-0152268 Page 8

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Multiple horizontal lines for supplemental information.

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Name of the organization

**TRAGEDY ASSISTANCE PROGRAM FOR
SURVIVORS, INC.**

Employer identification number

92-0152268

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

| | |
|---|---|
| Name of organization TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS, INC. | Employer identification number 92-0152268 |
|---|---|

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
|------------|-----------------------------------|----------------------------|---|
| 1 | _____ _____ _____ | \$ <u>650,000.</u> | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| 2 | _____ _____ _____ | \$ <u>1,350,000.</u> | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| 3 | _____ _____ _____ | \$ <u>525,000.</u> | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| 4 | _____ _____ _____ | \$ <u>3,900,000.</u> | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| 5 | _____ _____ _____ | \$ <u>898,537.</u> | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |
| 6 | _____ _____ _____ | \$ <u>350,000.</u> | Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.) |

| | |
|---|---|
| Name of organization TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS, INC. | Employer identification number 92-0152268 |
|---|---|

Part II **Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
|------------------------------|--|---|----------------------|
| | | \$ _____ | |
| | | \$ _____ | |
| | | \$ _____ | |
| | | \$ _____ | |
| | | \$ _____ | |
| | | \$ _____ | |
| | | \$ _____ | |
| | | \$ _____ | |

| | |
|---|---|
| Name of organization TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS, INC. | Employer identification number 92-0152268 |
|---|---|

Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this info. once.) ▶ \$ _____
Use duplicate copies of Part III if additional space is needed.

| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
|---|---------------------|--|-------------------------------------|
| | | | |
| (e) Transfer of gift | | | |
| Transferee's name, address, and ZIP + 4 | | Relationship of transferor to transferee | |
| | | | |
| (e) Transfer of gift | | | |
| Transferee's name, address, and ZIP + 4 | | Relationship of transferor to transferee | |
| | | | |
| (e) Transfer of gift | | | |
| Transferee's name, address, and ZIP + 4 | | Relationship of transferor to transferee | |
| | | | |
| (e) Transfer of gift | | | |
| Transferee's name, address, and ZIP + 4 | | Relationship of transferor to transferee | |
| | | | |
| (e) Transfer of gift | | | |
| Transferee's name, address, and ZIP + 4 | | Relationship of transferor to transferee | |
| | | | |

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**
▶ **Attach to Form 990.**

▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2019

Open to Public Inspection

Name of the organization **TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS, INC.** Employer identification number **92-0152268**

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

| | (a) Donor advised funds | (b) Funds and other accounts |
|---|-------------------------|--|
| 1 Total number at end of year | | |
| 2 Aggregate value of contributions to (during year) | | |
| 3 Aggregate value of grants from (during year) | | |
| 4 Aggregate value at end of year | | |
| 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? | | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? | | <input type="checkbox"/> Yes <input type="checkbox"/> No |

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).
 Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area
 Protection of natural habitat Preservation of a certified historic structure
 Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

| | Held at the End of the Tax Year |
|--|---------------------------------|
| a Total number of conservation easements | 2a |
| b Total acreage restricted by conservation easements | 2b |
| c Number of conservation easements on a certified historic structure included in (a) | 2c |
| d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register | 2d |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1

(ii) Assets included in Form 990, Part X

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1

b Assets included in Form 990, Part X

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule D (Form 990) 2019

**TRAGEDY ASSISTANCE PROGRAM FOR
SURVIVORS, INC.**

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---|----------------|---|
| (1) Financial derivatives | | |
| (2) Closely held equity interests | | |
| (3) Other | | |
| (A) | | |
| (B) | | |
| (C) | | |
| (D) | | |
| (E) | | |
| (F) | | |
| (G) | | |
| (H) | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶ | | |

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---|----------------|---|
| (1) | | |
| (2) | | |
| (3) | | |
| (4) | | |
| (5) | | |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ | | |

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description | (b) Book value |
|---|----------------|
| (1) | |
| (2) | |
| (3) | |
| (4) | |
| (5) | |
| (6) | |
| (7) | |
| (8) | |
| (9) | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶ | |

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. (a) Description of liability | (b) Book value |
|---|-------------------|
| (1) Federal income taxes | |
| (2) DEFERRED RENT | 2,645,555. |
| (3) | |
| (4) | |
| (5) | |
| (6) | |
| (7) | |
| (8) | |
| (9) | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ | 2,645,555. |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...

TRAGEDY ASSISTANCE PROGRAM FOR
SURVIVORS, INC.

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

| | | | | |
|---|---|----|-----------|-------------|
| 1 | Total revenue, gains, and other support per audited financial statements | | 1 | 16,875,086. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | |
| a | Net unrealized gains (losses) on investments | 2a | 57,733. | |
| b | Donated services and use of facilities | 2b | 33,363. | |
| c | Recoveries of prior year grants | 2c | | |
| d | Other (Describe in Part XIII.) | 2d | | |
| e | Add lines 2a through 2d | 2e | | 91,096. |
| 3 | Subtract line 2e from line 1 | | 3 | 16,783,990. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | 356. | |
| b | Other (Describe in Part XIII.) | 4b | -825,609. | |
| c | Add lines 4a and 4b | 4c | | -825,253. |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | | 5 | 15,958,737. |

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

| | | | | |
|---|--|----|----------|-------------|
| 1 | Total expenses and losses per audited financial statements | | 1 | 18,254,345. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | | |
| a | Donated services and use of facilities | 2a | 33,363. | |
| b | Prior year adjustments | 2b | | |
| c | Other losses | 2c | | |
| d | Other (Describe in Part XIII.) | 2d | 825,609. | |
| e | Add lines 2a through 2d | 2e | | 858,972. |
| 3 | Subtract line 2e from line 1 | | 3 | 17,395,373. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | 356. | |
| b | Other (Describe in Part XIII.) | 4b | | |
| c | Add lines 4a and 4b | 4c | | 356. |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) | | 5 | 17,395,729. |

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

TAPS ADOPTED THE INCOME TAX STANDARD FOR UNCERTAIN TAX POSITIONS. TAPS EVALUATED ITS INCOME TAX POSITIONS AND DETERMINED THAT THEY ARE MORE-LIKELY-THAN-NOT TO BE SUSTAINED ON EXAMINATION. TAPS' TAX RETURNS ARE SUBJECT TO REVIEW AND EXAMINATION BY FEDERAL, STATE, AND LOCAL AUTHORITIES.

PART XI, LINE 4B - OTHER ADJUSTMENTS:

| | |
|---------------------------------------|-----------|
| SPECIAL EVENT EXPENSES | -718,471. |
| COST OF GOODS SOLD | -107,138. |
| TOTAL TO SCHEDULE D, PART XI, LINE 4B | -825,609. |

TRAGEDY ASSISTANCE PROGRAM FOR
SURVIVORS, INC.

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* Yes No

- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* Yes No

- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)* Yes No

- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* Yes No

- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* Yes No

- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)* Yes No

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 3, COLUMN (E):

(A) REGION:

MIDDLE EAST AND NORTH AFRICA - ALGERIA, BAHRAIN, DJIBOUTI, EGYPT, EUROPE

(E) SPECIFIC TYPES OF SERVICES IN REGION: FROM ORGANIZING ANNUAL GLOBAL

WORKING GROUP GATHERINGS, LEADING HOPE & HEALING EXPEDITIONS TO

COMMUNITIES EXPERIENCING TRAUMATIC LOSS, LOCALIZING OPPORTUNITIES FOR

MEANINGFUL EMPLOYMENT OF WIDOWS, AND CREATING NEW CONTENT THAT SPEAKS TO

THE UNIVERSALITY OF THE GRIEF EXPERIENCE, TAPS CONVENES THE WORLD'S

CITIZENS WITHIN THE SHARED VALUES OF FAMILY AND COMMUNITY.

REPRESENTATIVES FROM 17 NATIONS GATHERED AT THE TAPS HEADQUARTERS IN

ARLINGTON, VIRGINIA, USA, JOINED BY REPRESENTATIVES FROM AROUND THE WORLD

ON VIDEO CONFERENCE, FOR A WEEK OF WORK IN DEVELOPING A GLOBAL PROGRAM OF

SUPPORT FOR THE FAMILIES OF MILITARY DECEASED. TO ADDRESS THE NEED FOR A

SOLID AND SUSTAINED NETWORK OF SUPPORT AND USE OF ALL AVAILABLE RESOURCES

OFFERED TO THOSE WHO ARE GRIEVING THE DEATH OF A MILITARY LOVED ONE

DEMANDS THAT WE STAND TOGETHER IN OUR ACKNOWLEDGMENT OF THE UNIVERSALITY

OF GRIEF, OUR RESPECT FOR ALL WHO HAVE SERVED AND DIED, AND OUR

DEDICATION TO PEACE.

TRAGEDY ASSISTANCE PROGRAM FOR

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

| | | (a) Event #1 | (b) Event #2 | (c) Other events | (d) Total events (add col. (a) through col. (c)) |
|-----------------|--|---|---------------------------|------------------------|--|
| | | 2019 HONOR GUARD GALA (event type) | 2019 GOLF (event type) | NONE (total number) | |
| Revenue | 1 | Gross receipts | 1,306,200. | 305,102. | 1,611,302. |
| | 2 | Less: Contributions | 1,153,075. | 246,602. | 1,399,677. |
| | 3 | Gross income (line 1 minus line 2) | 153,125. | 58,500. | 211,625. |
| Direct Expenses | 4 | Cash prizes | | | |
| | 5 | Noncash prizes | | | |
| | 6 | Rent/facility costs | 33,500. | 13,397. | 46,897. |
| | 7 | Food and beverages | 152,916. | 11,992. | 164,908. |
| | 8 | Entertainment | 11,500. | 2,500. | 14,000. |
| | 9 | Other direct expenses | 416,683. | 75,984. | 492,667. |
| | 10 | Direct expense summary. Add lines 4 through 9 in column (d) | | | 718,472. |
| 11 | Net income summary. Subtract line 10 from line 3, column (d) | | | -506,847. | |

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

| | | (a) Bingo | (b) Pull tabs/instant bingo/progressive bingo | (c) Other gaming | (d) Total gaming (add col. (a) through col. (c)) |
|-----------------|---|--|---|---|---|
| | | | | | |
| Revenue | 1 | Gross revenue | | | |
| Direct Expenses | 2 | Cash prizes | | | |
| | 3 | Noncash prizes | | | |
| | 4 | Rent/facility costs | | | |
| | 5 | Other direct expenses | | | |
| | 6 | Volunteer labor | <input type="checkbox"/> Yes _____ % <input type="checkbox"/> No | <input type="checkbox"/> Yes _____ % <input type="checkbox"/> No | <input type="checkbox"/> Yes _____ % <input type="checkbox"/> No |
| | 7 | Direct expense summary. Add lines 2 through 5 in column (d) | | | |
| | 8 | Net gaming income summary. Subtract line 7 from line 1, column (d) | | | |

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? Yes No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? Yes No

b If "Yes," explain: _____

TRAGEDY ASSISTANCE PROGRAM FOR

- 11 Does the organization conduct gaming activities with nonmembers? Yes No
- 12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? Yes No
- 13 Indicate the percentage of gaming activity conducted in:

| | | |
|-------------------------------|-----|---|
| a The organization's facility | 13a | % |
| b An outside facility | 13b | % |
- 14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ _____

Address ▶ _____

- 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? Yes No
- b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____
- c If "Yes," enter name and address of the third party:

Name ▶ _____

Address ▶ _____

16 Gaming manager information:

Name ▶ _____

Gaming manager compensation ▶ \$ _____

Description of services provided ▶ _____

- Director/officer
- Employee
- Independent contractor

17 Mandatory distributions:

- a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Yes No
- b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

SCHEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS:

(I) NAME OF FUNDRAISER: THE MANESS GROUP

(I) ADDRESS OF FUNDRAISER: 1536 BROOKHAVEN DRIVE, MCLEAN, VA 22101

(I) NAME OF FUNDRAISER: LYNNE COTTRELL

(I) ADDRESS OF FUNDRAISER: 2576 S. LANSING WAY, AUROURA, CO 80014

PART I, LINE 2B, COLUMN (V):

Part IV Supplemental Information *(continued)*

TAPS PAID PROFESSIONAL FUNDRAISERS FOR PROFESSIONAL FUNDRAISING SERVICES
AND GENERAL FUNDRAISING SERVICES.

IN 2019, THE MANESS GROUP RECEIVED \$106,000 FOR PROFESSIONAL FUNDRAISING
SERVICES FOR THE GALA AND LYNNE COTTRELL RECEIVED \$58,750 FOR THE GOLF
EVENT.

TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS, INC.

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|---------------------------------|--------------------------|--------------------------|-----------------------------------|---|---------------------------------------|
| SURVIVOR ASSISTANCE | 414 | 612,643. | 0. | BOOK VALUE | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

THE ORGANIZATION MAINTAINS RECORDS OF CASH RECEIPTS AND CASH DISBURSEMENTS FOR EACH PROGRAM. IN CERTAIN SITUATIONS SEPARATE AND DISTINCT CASH ACCOUNTS HAVE BEEN ESTABLISHED. THE CASH ACCOUNTS ARE RECONCILED ON A MONTHLY BASIS AND ALL DISBURSEMENTS REQUIRE VARIOUS LEVELS OF APPROVAL.

**SCHEDULE M
(Form 990)**

Noncash Contributions

OMB No. 1545-0047

2019

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

- ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
- ▶ Attach to Form 990.
- ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization **TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS, INC.** Employer identification number **92-0152268**

Part I Types of Property

| | (a) Check if applicable | (b) Number of contributions or items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | (d) Method of determining noncash contribution amounts |
|--|----------------------------|---|--|---|
| 1 Art - Works of art | | | | |
| 2 Art - Historical treasures | | | | |
| 3 Art - Fractional interests | | | | |
| 4 Books and publications | | | | |
| 5 Clothing and household goods | | | | |
| 6 Cars and other vehicles | | | | |
| 7 Boats and planes | | | | |
| 8 Intellectual property | | | | |
| 9 Securities - Publicly traded | | | | |
| 10 Securities - Closely held stock | | | | |
| 11 Securities - Partnership, LLC, or trust interests | | | | |
| 12 Securities - Miscellaneous | | | | |
| 13 Qualified conservation contribution - Historic structures | | | | |
| 14 Qualified conservation contribution - Other | | | | |
| 15 Real estate - Residential | | | | |
| 16 Real estate - Commercial | | | | |
| 17 Real estate - Other | | | | |
| 18 Collectibles | | | | |
| 19 Food inventory | | | | |
| 20 Drugs and medical supplies | | | | |
| 21 Taxidermy | | | | |
| 22 Historical artifacts | | | | |
| 23 Scientific specimens | | | | |
| 24 Archeological artifacts | | | | |
| 25 Other ▶ (SPORTS TICKET) | X | 146 | 843,697. | FAIR VALUE |
| 26 Other ▶ (LEGAL SERVICE) | X | 1 | 31,140. | FAIR VALUE |
| 27 Other ▶ (DISCOUNT ON F) | X | 1 | 2,221. | FAIR VALUE |
| 28 Other ▶ () | | | | |

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement **29**

- 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?
- b If "Yes," describe the arrangement in Part II.
- 31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?
- 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?
- b If "Yes," describe in Part II.
- 33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

| | Yes | No |
|-----|-----|----|
| 30a | | X |
| 31 | | X |
| 32a | X | |
| 33 | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2019

TRAGEDY ASSISTANCE PROGRAM FOR
SURVIVORS, INC.

Schedule M (Form 990) 2019

92-0152268

Page 2

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, LINE 32B:

TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS HIRES THE MANESS GROUP TO
SOLICIT CASH AND NON-CASH CONTRIBUTIONS, AND ALL BOARD MEMBERS SOLICIT.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Open to Public
Inspection

Name of the organization

TRAGEDY ASSISTANCE PROGRAM FOR
SURVIVORS, INC.

Employer identification number
92-0152268

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

SINCE 1994, TAPS HAS OFFERED COMFORT AND HOPE 24/7 THROUGH A NATIONAL
PEER SUPPORT NETWORK, CONNECTION TO GRIEF RESOURCES AND COMMUNITY-BASED
CARE, CASEWORK ASSISTANCE AND THE NATIONAL MILITARY SURVIVOR HELPLINE -
ALL AT NO COST TO SURVIVING FAMILIES AND LOVED ONES. SUPPORT AND ACCESS
TO RESOURCES ARE AVAILABLE TO ANY SURVIVOR, REGARDLESS OF THEIR
RELATIONSHIP TO THE DECEASED, THE CIRCUMSTANCES OF THE DEATH, OR THE
DUTY STATUS OF THE SERVICE MEMBER AT THE TIME OF THEIR DEATH. IN 2019,
OVER 6,893 NEW SURVIVORS SOUGHT CARE CONTINUING A MULTI-YEAR UPWARD
TRAJECTORY PROJECTED TO CONTINUE FOR 2020.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

TAKING THOSE WHO ARE EXPERIENCING TRAUMATIC GRIEF OUTDOORS IN NATURE,
PARTICIPATING IN ACTIVITIES IN A SAFE, SUPPORTIVE ENVIRONMENT THAT SHOW
THEM THEY CAN OVERCOME CHALLENGES AND ESTABLISH AN EVER-PRESENT SUPPORT
SYSTEM. THESE PROGRAMS UTILIZE THE CONCEPT OF EXPERIENTIAL EDUCATION TO
HAVE THE MOST EFFECTIVE IMPACT.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

CREDENTIALS, THE SCT GENTLY ASSESSES SURVIVOR NEEDS, OFFERS A SHOULDER
TO LEAN ON, AND DESIGN A CARE PLAN TO CONNECT SURVIVORS WITH MEANINGFUL
PROGRAMS ACROSS TAPS. IN 2019, CARE TEAM MEMBERS MADE OVER 29,100
DIRECT OUTREACH CALLS. FROM A SURVIVOR: THIS IS A GROUP OF THE MOST
CARING, KIND, UNDERSTANDING AND NON-JUDGEMENTAL PEOPLE I HAVE EVER
SEEN. TAPS HAS BEEN THE SINGLE MOST INFLUENTIAL CONTRIBUTOR TO MY

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2019)

932211 09-06-19

| | | | |
|--------------------------|--|--------------------------------|------------|
| Name of the organization | TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS, INC. | Employer identification number | 92-0152268 |
|--------------------------|--|--------------------------------|------------|

SURVIVAL AND IS HOW I LEARN TO COPE AND LIVE AGAIN AFTER THE LOSS OF MY SON. THE CARE AND LOVE I SEE EXPRESSED ARE FOR ALL AGES, ALL RELATIONSHIPS TO THE SURVIVORS' LOST HERO, AND FOR SURVIVORS OF EVERY MANNER OF DEATH IMAGINABLE. NO STIGMA. NO CONDESCENSION. ONLY LOVE. WHEN THERE IS A CRITICAL NEED THAT EXCEEDS WHAT THE GOVERNMENT OR PRIVATE SECTOR CAN PROVIDE A FAMILY, TAPS IS THERE WITH EMERGENCY FINANCIAL ASSISTANCE. THROUGH THE TAPS CASEWORK TEAM, SURVIVORS CAN ACCESS EDUCATION SUPPORT SERVICES; RECEIVE HELP NAVIGATING THE COMPLICATED GOVERNMENT BUREAUCRACY TO DETERMINE APPROPRIATE ENTITLEMENTS, EMERGENCY ASSISTANCE, AND MORE. IN 2019, OVER 5,557 CASES WERE RESOLVED, SURVIVORS WERE CONNECTED TO OVER \$2.2M IN RETROACTIVE BENEFITS, AND OVER \$203M IN EDUCATION BENEFITS WERE IDENTIFIED. THROUGH STRONG PARTNERSHIPS WITH OTHER ORGANIZATIONS, EMERGENCY FINANCIAL ASSISTANCE (CUMULATIVE OVER \$1M IN 2019) GAVE FAMILIES PEACE OF MIND AS THEY COPE WITH THEIR LOSS AND BEGAN TO ADJUST TO AN ALTERED FUTURE. IN ADDITION TO THESE SERVICES, TAPS SUPPORT STRETCHES TO REACH SURVIVING MILITARY FAMILIES WHERE THEY LIVE - IN THE HEART OF THEIR COMMUNITIES, CONNECTING FAMILIES WITH GRIEF SUPPORT GROUPS AS WELL AS WARM CONNECTIONS TO CLINICAL GRIEF COUNSELING SERVICES. IN 2019, OVER 1,689 MILITARY SURVIVING ADULTS AND CHILDREN WERE CONNECTED WITH APPROPRIATE AND VETTED MENTAL HEALTH PROFESSIONALS IN THEIR OWN COMMUNITY SPECIFIC TO THEIR GRIEF EXPERIENCE AND TRAUMA EXPOSURE. TAPS CARE GROUPS ARE AVAILABLE ACROSS THE COUNTRY, OFFERING SURVIVORS THE ABILITY TO FEEL THE WARMTH AND CONNECTION OF OTHERS WHO HAVE EXPERIENCED LOSS IN THE COMFORT OF FAMILIAR SURROUNDINGS. THESE GROUPS ALLOW GRIEVING FAMILIES TO HAVE SUSTAINED CONNECTIONS, HELPING THEM TO KNOW THEY ARE NOT ALONE ON THEIR GRIEF JOURNEY. EACH MEETING IS CO-HOSTED BY A TAPS PEER MENTOR AND A MENTAL HEALTH PROFESSIONAL. A

Name of the organization **TRAGEDY ASSISTANCE PROGRAM FOR
SURVIVORS, INC.**

Employer identification number
92-0152268

TAPS PEER MENTOR IS A MILITARY SURVIVOR WHO IS AT LEAST 18 MONTHS
BEYOND THEIR LOSS AND HAS COMPLETED TRAINING TO BE A COMPANION FOR NEW
SURVIVORS. CARE GROUPS ARE NOT THERAPY BUT THEY ARE THERAPEUTIC.
SURVIVORS ARE GIVEN TIME TO TALK, OPPORTUNITIES TO LISTEN, AND RECEIVE
THE PRECIOUS GIFT OF AN ATMOSPHERE OF VALIDATION AND COMPASSION. IN
2019, OVER 561 CARE GROUPS WERE HOSTED WELCOMING OVER 2,497 MILITARY
SURVIVORS WITH A SAFE ENVIRONMENT TO SHARE THEIR GRIEF EXPERIENCE AND
CONNECT WITH OTHER MILITARY SURVIVORS IN THEIR OWN COMMUNITY. TAPS ALSO
PROVIDES SURVIVORS AWARENESS OF ADDITIONAL BEREAVEMENT GROUPS IN THEIR
COMMUNITY. A CAREFULLY RESEARCHED COMMUNITY RESOURCE REPORT IS PROVIDED
SO THAT SURVIVORS MAY CONFIDENTLY CHOOSE FROM A CUSTOMIZED LISTING OF
GROUPS IN ORDER TO GAIN ACCESS TO ONGOING CONNECTION AND SUPPORT CLOSE
TO HOME. TAPS CONTINUES TO LEVERAGE TECHNOLOGY AND SOCIAL MEDIA TO
PROVIDE INFORMATION, HELPING TIPS ON COPING WITH GRIEF AND KEEPING
SURVIVORS CONNECTED, NATIONALLY AND GLOBALLY. THE TAPS ONLINE COMMUNITY
CONDUCTS CHAT SESSIONS AND THROUGH BLOGS, MESSAGE BOARDS, AND PEER
GROUPS SURVIVORS ARE GIVEN THE OPPORTUNITY TO SHARE, LEARN HOW OTHERS
ARE COPING WITH LOSS AND GAIN A SENSE OF COMMUNITY, REGARDLESS OF WHERE
THEY LIVE.

FROM A SURVIVOR: WHEN I CAME TO TAPS, NO DOUBT IN MY MIND, I WAS IN
TERRIBLE SHAPE. I WOULDN'T BE HERE IF IT WASN'T FOR YOU AMAZING PEOPLE.
I STILL HAVE A LONG WAY TO GO, BUT I HAVE PRETTY MUCH COME BACK FROM
THE DEAD. I THANK YOU FOR MY LIFE.

BEREAVEMENT EDUCATION AND TRAINING

THE TAPS INSTITUTE FOR HOPE AND HEALING OFFERS INFORMATIVE AND
INSTRUCTIONAL WEBINARS, BECOMING A LEADER IN TRAINING AND EDUCATION FOR
BEREAVEMENT PROFESSIONALS, BEREAVED INDIVIDUALS, AND GRIEVING MILITARY

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AND CIVILIAN FAMILIES. THROUGH AN ALLIANCE WITH THE HOSPICE FOUNDATION
OF AMERICA, THE FOREMOST LEADER IN PROFESSIONAL GRIEF AND LOSS
EDUCATION, THE INSTITUTE SERVES AS A RESOURCE AND TRAINING CENTER,
PROVIDING A HUB FOR HIGH-QUALITY COLLABORATION BETWEEN PROFESSIONALS
WORKING IN THE FIELD OF GRIEF AND LOSS. IN 2019, OVER 5,241 MILITARY
SURVIVORS, SUPPORTERS, AND BEREAVEMENT PROFESSIONALS ATTENDED A SESSION
HOSTED BY THE TAPS INSTITUTE ON HOPE AND HEALING.

SUICIDE SURVIVOR SUPPORT

SINCE 2008, TAPS HAS SUPPORTED MORE THAN 16,000 SURVIVORS OF MILITARY
SUICIDE LOSS. THROUGH THESE EFFORTS, TAPS HAS DEVELOPED A HIGHLY
SUCCESSFUL APPROACH TO CARE THAT PROVIDES COMPREHENSIVE, PEER-BASED
SUPPORT AND PROGRAMMING. IT IS CALLED THE TAPS SUICIDE POSTVENTION
MODEL™. THIS MODEL PROVIDES HOPE AND HEALING TO SUICIDE LOSS SURVIVORS
THROUGH A THREE-PHASE APPROACH THAT INCLUDES STABILIZATION, GRIEF WORK,
AND POSTTRAUMATIC GROWTH.

IN 2019, THE TAPS SUICIDE PREVENTION AND POSTVENTION TEAM CONTINUED ITS
MOST POPULAR AND IMPACTFUL PROGRAMMING AS WELL AS ADDING SOME NEW
INITIATIVES THAT ARE JUST BEARING FRUIT.

TAPS WORKED WITH BOSTON'S HOME BASE PROGRAM TO HELP 22 SUICIDE LOSS
SURVIVORS GRADUATE FROM AN "INTENSIVE CLINICAL PROGRAM" TO TREAT
SYMPTOMS OF POST-TRAUMATIC STRESS AND COMPLICATED GRIEF. DURING THREE
TWO-WEEK COHORTS, THESE SURVIVING WIDOWS AND PARENTS -- ALL OF WHOM
SUFFERED ADDITIONAL TRAUMA TO THEIR LOSS THAT INCLUDED EITHER
WITNESSING THE SUICIDE DEATHS OF THEIR LOVED ONES OR DISCOVERING THEIR
BODIES -- RECEIVED TRAUMA CARE FROM HOME BASE CLINICIANS BACKED BY

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EMOTIONAL AND LOGISTICAL SUPPORT FROM A ROTATING GROUP OF TAPS STAFF. THE TWO WEEKS WERE FILLED WITH INTENSE THERAPY, BONDING ACTIVITIES, AND OPPORTUNITIES FOR REST AND RELAXATION.

FROM A SURVIVOR: THIS PAST MONTH HAS BEEN A HUGE MONTH FOR HEALING FOR ME ALL THANKS TO TAPS AND THEIR RELATIONSHIP WITH HOMEBASE. I WOULD NEVER HAVE HEARD OF HOMEBASE IF NOT FOR TAPS. AND THEN SHORTLY AFTER HOMEBASE, I WENT TO THE NATIONAL SEMINAR. THIS WAS THE BEST SEMINAR FOR ME SO FAR, PROBABLY DUE TO ME BEING IN A BETTER FRAME OF MIND. I APPRECIATE TAPS FOR ALL THE NEW FRIENDS I HAVE THAT ARE ALL SUPPORTIVE IN A WAY NO ONE ELSE CAN BE. I PLAN ON TAPS BEING IN MY LIFE FOREVER.

NEW INITIATIVES INCLUDED A STORYTELLING PROGRAM LAUNCHED DURING SEPTEMBER'S NATIONAL SUICIDE PREVENTION MONTH, WHEN A CRITICAL MASS OF SUICIDE LOSS SURVIVORS TOOK CONTROL OF THEIR GRIEF BY BEING INVOLVED IN A RANGE OF MEDIA OR WRITING ACTIVITIES. FIRST, IN A SERIES WE CALLED #SURVIVORSUNDAY, FIVE SUICIDE LOSS SURVIVORS FROM TAPS STAFF WROTE ESSAYS EACH WEEK ABOUT THEIR LOSS AND GRIEF JOURNEYS. THESE PROFOUNDLY MOVING STORIES REACHED ALMOST 60,000 PEOPLE. ALSO, THROUGH THE GENEROSITY OF A DONOR, A NEW INITIATIVE WILL ALLOW TAPS TO TRAIN LONGER-TERM SUICIDE LOSS SURVIVORS ON THE TAPS POSTVENTION MODEL™ AND THE FIELD OF SUICIDOLOGY. THIS TRAINING WILL BUILD A COHORT OF TAPS "SUPER-VOLUNTEERS" TO RETURN TO THEIR COMMUNITIES AS AMBASSADORS WHO HELP OTHERS COPE WITH SUICIDE LOSS AS THEY HAVE. THE INTENT IS THAT ARMED WITH THIS NEW KNOWLEDGE, THESE SURVIVORS WILL BE EVER MORE CLOSE TO ADVANCING THEIR OWN POSTTRAUMATIC GROWTH.

IN 2019, THE WOMEN'S EMPOWERMENT PROGRAM TRIPLED THE NUMBER OF OFFERINGS AVAILABLE FOR FEMALE SURVIVORS WHILE MAINTAINING THE SMALL

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GROUP FEEL THAT ALLOWS FOR DEEP AND MEANINGFUL CONNECTIONS. MERGING THE
ELEMENTS OF THE FORMER TAPS INNER WARRIOR PROGRAM, RETREATS WERE
OFFERED THAT CONTINUED TO BROADEN THE SCOPE OF THESE VITAL GATHERINGS.
WOMEN'S EMPOWERMENT ADDED A NEW CURRICULUM IN 2019, OFFERING A RETREAT
FOCUSING ON THOSE WHO ARE NEW TO GRIEF. DUE TO DEMAND FOR THIS
GATHERING, TWO ADDITIONAL NEW TO GRIEF RETREATS WERE ADDED TO THE 2020
CALENDAR.

SPORTS AND ENTERTAINMENT

TAPS CONNECT SURVIVING MILITARY FAMILIES WITH PROFESSIONAL SPORTS
PROGRAMS AND THE ENTERTAINMENT INDUSTRY TO BRING HOPE AND HEALING WHILE
HONORING THEIR FALLEN HEROES. THESE EXPERIENCES CREATE MEANINGFUL
OPPORTUNITIES FOR FAMILIES TO MAKE NEW MEMORIES WITH THOSE WHO ONCE
BROUGHT THEM, AND THEIR FALLEN HERO JOY AND HAPPINESS. PARTNERSHIPS
WITH THE NFL, MAJOR LEAGUE BASEBALL, USA BASKETBALL, NASCAR, THE NHL,
AND MORE ALLOW SURVIVORS MOMENTS OF JOY AND HELP THEM GAIN COMFORT IN
KNOWING THEIR HEROES WILL NEVER BE FORGOTTEN. IN 2019, 201 EVENTS
ENGAGED OVER 2,800 SURVIVING FAMILY MEMBERS.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

THE NATIONAL MILITARY SURVIVOR SEMINAR TAKES PLACE OVER MEMORIAL DAY
WEEKEND IN WASHINGTON, D.C. THE NATIONAL MILITARY SUICIDE SURVIVOR
SEMINAR IS HELD IN THE FALL, AND INCORPORATES CAREFULLY DESIGNED
PROGRAMMING AND EXPERT SPEAKERS SPECIFIC TO THE NEEDS OF THOSE WHO HAVE
EXPERIENCED THE DEATH OF A LOVED ONE FROM SUICIDE.

FROM A SURVIVOR: I WENT TO THE SUICIDE SURVIVOR SEMINAR IN OCTOBER FOR
THE FIRST TIME. IT WAS 5 MONTHS AFTER MY HUSBAND DIED AND IT WAS

| | | | |
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PROBABLY ONE OF THE HARDEST AND MOST EMOTIONAL EXPERIENCES I CHOSE TO DO. HOWEVER, IT FELT GOOD TO BE AROUND PEOPLE WHO WERE UNDERSTANDING AND COMPASSIONATE AND WHO HAD AN IDEA OF HOW I FELT AND WHAT I WAS GOING THROUGH. I AM VERY THANKFUL FOR TAPS AS THEIR RESOURCES HAVE BEEN SOME OF THE MOST HELPFUL THINGS I HAVE FOUND SINCE MY HUSBAND DIED.

FORM 990, PART VI, SECTION A, LINE 1:

THE EXECUTIVE COMMITTEE IS COMPROMISED OF TWO OR MORE MEMBERS OF THE BOARD. EXCEPT AS OTHERWISE PROVIDED BY LAW OR THE CERTIFICATE OF INCORPORATION OR THESE BYLAWS, THE EXECUTIVE COMMITTEE SHALL HAVE AND MAY EXERCISE ALL THE POWERS OF THE BOARD IN THE MANAGEMENT OF THE BUSINESS AND AFFAIRS OF THE CORPORATION IN THE INTERVALS BETWEEN MEETINGS OF THE BOARD. THE AUTHORITY OF THE EXECUTIVE COMMITTEE SHALL SPECIFICALLY INCLUDE, BUT NOT BE LIMITED TO, THE POWER TO ESTABLISH SUBSIDIARIES (FOR-PROFIT AND NON-PROFIT) AND ADOPT A CERTIFICATE OF OWNERSHIP AND MERGER OF THE CORPORATION WITH A SUBSIDIARY PURSUANT TO PROVISIONS OF THE ALASKA CORPORATION CODE AND THE ALASKA NONPROFIT CORPORATION ACT.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 IS PREPARED BY AN OUTSIDE ACCOUNTING FIRM WITH THE ASSISTANCE OF THE ORGANIZATION'S ACCOUNTING MANAGER. THE RETURN IS SUBMITTED TO THE BOARD FOR APPROVAL PRIOR TO SUBMITTING TO THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

A NON-DISCLOSURE AND NON-COMPETE IS SIGNED BY ALL EMPLOYEES, INTERNS AND CONSULTANTS. EMPLOYEES MUST ALSO SUBMIT OTHER BOARD POSITIONS HELD AND OTHER EMPLOYMENT TO THE COMPANY FOR APPROVAL. THE CONFLICT OF INTEREST POLICY OF TAPS COVERS ALL DIRECTORS AND OFFICERS OF THE ORGANIZATION ALONG

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WITH ANY SPOUSE OR CHILD OF ANY DIRECTOR OR OFFICER. THE POLICY REQUIRES ANNUAL DISCLOSURE OF CONFLICTS THAT MAY GIVE RISE TO A POTENTIAL CONFLICT. ALL DETERMINATIONS OF THE CONFLICT IS MADE AT THE BOARD LEVEL. ANY DIRECTOR OR OFFICER WHO HAS A CONFLICT OF INTEREST IS RECUSED FROM PARTICIPATING IN THE DECISION MAKING, UNLESS A MAJORITY OF THE DISINTERESTED MEMBERS OF THE BOARD OF DIRECTORS VOTING ON SUCH TRANSACTION DECIDES OTHERWISE. THE INDIVIDUAL WITH A CONFLICT MAY NOT VOTE ON THE TRANSACTION.

FORM 990, PART VI, SECTION B, LINE 15:

WHEN DETERMINING COMPENSATION FOR THE PRESIDENT, THE TAPS HR CONSULTANT PREPARES A DOCUMENT WITH SALARY COMPARATIVES WITH REGION, SIZE AND INDUSTRY. THIS IS PRESENTED TO THE HR COMMITTEE OF THE BOARD OF DIRECTORS. ONCE REVIEWED IT IS PRESENTED TO THE ENTIRE BOARD OF DIRECTORS FOR APPROVAL. THIS PROCESS WAS MOST RECENTLY COMPLETED IN SEPTEMBER 2018.

FOR OTHER EMPLOYEES, HR RESEARCHES APPLICABLE SALARY SURVEYS AND RESEARCHES 990S ON GUIDESTAR FOR PEER COMPARISON IN THE REGION. RECOMMENDATIONS ARE THEN MADE TO THE EXECUTIVE COMMITTEE OF THE BOARD. THIS PROCESS WAS MOST RECENTLY COMPLETED IN SEPTEMBER 2018.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

AK,AL,AR,AZ,CA,CO,CT,DC,DE,FL,GA,HI,IA,ID,IL,IN,KS,KY,LA,MA,MD,ME,MI,MN,MO
MS,MT,NC,ND,NE,NH,NJ,NM,NV,NY,OH,OK,OR,PA,RI,SC,SD,TN,TX,UT,VA,VT,WA,WI,WV,
WY

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS FINANCIAL STATEMENTS AVAILABLE UPON REQUEST.

| | |
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|--|---|

FORM 990, PART IX, LINE 11G, OTHER FEES:

FEES FOR OTHER PROFESSIONAL SERVICES:

| | |
|--|------------|
| PROGRAM SERVICE EXPENSES | 1,897,185. |
| MANAGEMENT AND GENERAL EXPENSES | 227,715. |
| FUNDRAISING EXPENSES | 435,157. |
| TOTAL EXPENSES | 2,560,057. |
| TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A | 2,560,057. |

Application for Automatic Extension of Time To File an Exempt Organization Return

Department of the Treasury
Internal Revenue Service

▶ **File a separate application for each return.**
▶ **Go to www.irs.gov/Form8868 for the latest information.**

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

| | | |
|--|--|---|
| Type or print | Name of exempt organization or other filer, see instructions. TRAGEDY ASSISTANCE PROGRAM FOR SURVIVORS, INC. | Taxpayer identification number (TIN) 92-0152268 |
| File by the due date for filing your return. See instructions. | Number, street, and room or suite no. If a P.O. box, see instructions. 3033 WILSON BOULEVARD, NO. 300 | |
| | City, town or post office, state, and ZIP code. For a foreign address, see instructions. ARLINGTON, VA 22201 | |

Enter the Return Code for the return that this application is for (file a separate application for each return) 0 | 1

| Application Is For | Return Code | Application Is For | Return Code |
|--|-------------|-----------------------------------|-------------|
| Form 990 or Form 990-EZ | 01 | Form 990-T (corporation) | 07 |
| Form 990-BL | 02 | Form 1041-A | 08 |
| Form 4720 (individual) | 03 | Form 4720 (other than individual) | 09 |
| Form 990-PF | 04 | Form 5227 | 10 |
| Form 990-T (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | 11 |
| Form 990-T (trust other than above) | 06 | Form 8870 | 12 |

BILL SATHER

- The books are in the care of ▶ **3033 WILSON BOULEVARD, SUITE 300 - ARLINGTON, VA 22201**
Telephone No. ▶ **800-959-8277** Fax No. ▶ _____
- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and TINs of all members the extension is for.

1 I request an automatic 6-month extension of time until **NOVEMBER 16, 2020**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:
▶ calendar year **2019** or
▶ tax year beginning _____, and ending _____.

2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return
 Change in accounting period

| | | | |
|---|-----------|----|----|
| 3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. | 3a | \$ | 0. |
| b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. | 3b | \$ | 0. |
| c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. | 3c | \$ | 0. |

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.